
&RPSOHWH WKH DOXPQL VXUYH
IRU D FKDQFH WR ZLQ

<RUN UHOHDVHV LQDXJXUDO
UHSRUW RQ %ODFN LQFOXVLRQ
7KH UHSRUW FRPHV RQH \HDU DIWHU <R
UHOHDVHG WKH JXLGLQJ GRFXPHQWV
\$GGUHVVLQJ \$QWL %ODFN 5DFLVP \$
)UDPHZRUN RQ %ODFN LQFOXVLRQ
DFFRPSDQFWRQ 3ODQ RQ %ODFN
,QFOXVLRQ \$ /LYLQJ 'RFXPHQW IRU \$FV
WR WKH 8QLYHUVLW\ FRPPXQLW\ IR
FRQVXOWDWLRQ HDG WKH %ODFN
LQFOXVLRQ UHSRUW

<RUN WR HVWDEOLVK 0
PHQWDO KHDOWK UHVHDUFK D
WUDLQLQJ SODWIRUP
<RUN &LUFQH \$FDGHPLF &KDLU DQG)DF
RI +HDOWK 3URIHVVRU 5HEHFFD 3LOODI
5LGGHOO ZLOO OHDG WKH 'LJLWDO ,QF
9LUWXDO DQG (TXLWDEOH 5HVHDUFK
7UDLQLQJ LQ 0HQWDO +HDOWK 3ODWIRUP
/HDUQ PRUH DERXW WKH UHYROXWLRQ
PHQWDO KHDOWK UHVHDUFK DQG WUDL
LQLWLDWLYH

3URYLGH \RXU IHGDEFN RQ
<RUN V 'UDIW (' , 6WUDWHJ\
7KH 'UDIW (' , 6WUDWHJ\ UHIOHFWV <R
8QLYHUVLW\ V ORQJ VWDQGLQJ FRPPLW
WR HTXLW\ GLYHUVLW\ DQG LQFOXVLRQ
DLPV WR OHDG WR IXUWKHU GHYHORS
HTXLWDEOH GLYHUVH DQG LQFOXVLYH
FRPPXQLWLHV FUHDWLQJ D SODFH ZKH
HYHU\RQH IHHOV \$WKHQ DQJ
PHPEHUV RI WKH <RUN FRPPXQLW\ DUH
LQYLWHG WR SURYLGH IHGDEFN E\ \$S

\$OXPQL 6SRWOLJKW \$QQD .D\
5XVVHOO GX 7RLW L%\$ ¶
7RS \$OXPQL 8QGHU UHFLSLHQW \$Q
.D\ 5XVVHOO GX 7RLW LV D SXEOLF SRO
SURIHVVLQRQDO DQG FRPPXQLW\ EXLOGH
PLVVLQRQ WR ULJKW WKH IXWXUH E\ EUL
WKH JDS EHWZHHQ SROLF\ HTXLW\
DQGVXVWDLQDELOLW\ WR HQVXUH &DQ
IXWXUH LV OLYHDEOH DQG VRFLDOO\ M
5HDG PRUH DERXW KRZ \$QQD .D\ LV
FUHDWLQJ SRVLWLYH FKDQJH

6RXQG GHFLVLRQ PDNLQJ FDQ
EHQHILW IURP FXHV
5HVHDUFKHUV OHG E\)DFXOW\ RI +HDO
3URIHVVRU 6KD\QD 5RVHQEDXP DUH
LQYHVWLJDWLQJ WKH VFLHQFH EHKLQG
LQGLYLGXDOV PDNH KHDOWK FDUH GHF
VXFK DV ZKHWKHU RU QRW WR UHFHLYH
YDFFLQH DQG WKH FRQQHFWRQ WR W
LQGLYLGXDOV DELOLW\ WR SXW RII LQ
JUDWLILFDWLQRQ IRU D EHWWHU UHZDUC
/HQU PRUH DERXW WKHLU UHVHDFK

\$/801, %(1()),76

6WUDWIRUG)HVWLRZDORIGOWKH \$OXPQLRQ 7RURQWR)&
ELUG SULFLQJ 3HUNV DSS WLFNHWV
7DNH DGYDQWDJH7DNHDBQU ELUG W&DORRQWLDQG HQMR\ WKH
SULFLQJ XQWLO \$SDUG ZLWKMRX HYHUVZKURWR)& 6HDVRQ
UHQRZQHG VKRZV\$GENNV VZHHSVWDDM DQQR RII WLFNHWV
&KLFDJR+DQGHW HXFOXVLYH DOXPQLW&KVRKQWDOXPQL RIIHU
ZRQ W ZDQW WR PLURP WRXUVH PRELOH6GHHYRQ WLFNHWV WRGD\
SULP&HVRN \RXU WLFNHWV PRUH

\$/801, (9(176



\$SU _ SPK(H ≤RUN 8QLYHUVLW\ *RVSHO &KRLU
'LUHFWHG E\ 3URIHVVURU .DUHQ %XUNH WKH <RUN 8QLY
SUHVHQWV D FRQFHUW RI ZRUNV E\ +HJHNLDK :DONHU ()
)UDQNOLQ DQG RWKHU JRVSHO JUHDWV 7KH FKRLU LV E
VHFWRQR GLUHFHG E\ &RUH\ %XWOHU 7KLV LV D K\EU
DYDLODEOH WKURXJK WKH RU E\ FDOOLQJ

\$SU _ SPK(RODUV +XE _ 6PDOO WRZQ VKRUW ZRU
(YDOXDWLQJ WKH HIIHFW RI D FRPSUHVVHG ZRUN ZHHN
2QWDULR &DQDGD
7ZR \HDUV DJR LQ WKH ZDNH RI WKH &29,' SDQGHPLF
RI =RUUD 21 EHJDQ D FRPSUHVVHG ZRUN ZHHN SLORW
WR DGG IOH[LELOLW\ IRU WKH PXQLFLSDOLW\ <RUN 3UR
GLVFXVV WKH SURJUDP V GHVLJQ DQG LPSOHPHQWDWLF
VXUYH\ GHVLJQHG WR JDXJH WKH DWLWXGHV RI ZRUN

\$SU _ SPK(RODUV +XE _ 5RXJK VHDV :RUNLQJ
FRQGLWLRQV LQ WKH ILVKLQJ LQGXVWU\ DQG WKH LPSD
<RUN 3URIHVVURU 3HWHU 9DQGHUJHHVW ZLOO GLVFXVV V
IRU ZRUNHUV LQ ILVKLQJ DQG H[SODLQ ZK\ WKH LQGXVV
GLIILFXOW WR PRQLWRU DQG UHJXODWH +H ZLOO DOVR
LQLWLDWLYHV WR LPSURYH WKHVH FRQGLWLRQV DQG Z
DURXQG KXPDQ ULJKWV DQG VXVWDLQDELOLW\ LQ VHDV



0D\ _ SPK(DUNKDP 2SHQ +RXVH
7KH IXWXUH RI OHDUQLQJ LV FRPLQJ WR <RUN 5HJLRQ
8QLYHUVLW\ V GLYHUVH FRPPXQLW\ RI FKDQJHPDNHUV
2SHQ +RXVH IURP SP WR SP DW WKH 0DUNKDP 3DQ \$P
3UHVLHZ WKH QHZ SURJUDPV DQG DOO WKDW <RUN V 0D
KDYH WR RIIHU ZKHQ LW RSHQV LQ)DOO

\$OXPQL)ULHQGV _3U&RQWDFRQV FULEH _ &RPPXQLFDWLRQV 3UHIHUHQFHV

<RUN 8QLYHUVLW\ \$OXPQL (QJDJHPHQW
.HHOH 6WUHHW
7RURQWR 2QWDULR 0 - 3
W RU _ H DOXPQL#\RUNX FD
&KDULWDEOH 5HJLVWUDWLRQ 1R 55